

EXHIBIT 1

Sullivan, Harry Leo

March 12, 2008

Nashville, TN

Page 1

UNITED STATES DISTRICT
FOR THE DISTRICT OF MASSACHUSETTS

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IN RE: PHARMACEUTICAL) MDL NO. 1456
INDUSTRY AVERAGE WHOLESALE) CIVIL ACTION
PRICE LITIGATION) 01-CV-12257-PBS
THIS DOCUMENT RELATES TO)
U.S. ex rel. Ven-a-Care of)
of the Florida Keys, Inc.)
v.) No.06-CV-11337-PBS
ABBOTT LABORATORIES, INC.,)
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(cross captions appear on following pages)

Deposition of HARRY LEO SULLIVAN

Volume I

Nashville, Tennessee

Tuesday, March 12, 2008

9:05 a.m.

Sullivan, Harry Leo

March 12, 2008

Nashville, TN

<p style="text-align: right;">Page 58</p> <p>1 you're talking specifically about a MAC process?</p> <p>2 Q. The data that would tell me essentially 3 what was paid and how it was determined what 4 would be paid.</p> <p>5 A. Nothing in the computer will tell you 6 how the price was determined. But there should 7 be records of -- because that was all manually 8 input at that time. And I, I'm the one that did 9 it.</p> <p>10 I would literally go -- I could log 11 into the mainframe and change prices. It would 12 put a date on there. It would even print an 13 audit trail, of any changes, because, you know, I 14 had a user name and anything I did in that 15 computer there was an audit trail printed out to 16 -- and I guess, I would assume, some taped copy 17 as well.</p> <p>18 And you needed that because, and you 19 needed historical information in the claims 20 processing system because Medicaid claims 21 typically can be submitted all the way back 365 22 days a year.</p>	<p style="text-align: right;">Page 60</p> <p>1 with multi-source drugs. One, is that we didn't 2 pay too much. And, two, is that we paid enough 3 to insure an incentive for pharmacists to take 4 the extra step to, if necessary, call a physician 5 and get the prescription changed to a multi- 6 source drug.</p> <p>7 Q. And when you talk about an incentive 8 you're talking about a financial incentive?</p> <p>9 A. Yes.</p> <p>10 Q. And what kind of financial incentive 11 would you provide?</p> <p>12 A. What, what I tried to make sure I did 13 during this time, this -- I would say from '89 to 14 '94, was, was make sure that there, there was 15 profit to be made for a pharmacist for dispensing 16 generic drugs. It -- these, these folks are 17 pretty savvy.</p> <p>18 If I'm paying based on what I have 19 submitted to HFCA at the time or CMS today on a 20 state plan that says I will pay AWP minus 10 plus 21 \$4 or 3.91 or \$4, whatever, for a brand name, and 22 I'm setting MAC prices on the corresponding</p>
<p style="text-align: right;">Page 59</p> <p>1 But you may have cases like SSI 2 determination that may take two or three years 3 for the patient to be determined SSI eligible, 4 automatically Medicaid eligible, and they can 5 submit back from the beginning of that 6 determination period all their pharmacy claims.</p> <p>7 So you have to be able to process those 8 claims and pay the price that was appropriate at 9 that time of dispensing.</p> <p>10 There should be records of that.</p> <p>11 Q. We'll talk about the MAC program a 12 little bit later, but if you wanted to change a 13 price for a particular drug, you had the ability 14 to go into the computer and change the price?</p> <p>15 A. Yes. I did. I don't -- I wouldn't say 16 that was true in every state.</p> <p>17 Q. Okay. What authorities, if any, would 18 you have to go through in order to change a price 19 for a particular drug?</p> <p>20 A. That was my responsibility. I, I, I 21 would do it as part of my job, as part of making 22 sure that -- two things occurred, particularly</p>	<p style="text-align: right;">Page 61</p> <p>1 generic that pay the pharmacist his or her net 2 cost, it's not going to take them very long to 3 figure out which drug to process.</p> <p>4 When they can buy the drug at, you 5 know, AWP minus 18, 20, 22, versus selling it at 6 cost plus a dispensing fee, they're going, 7 they're going to figure that out. And I'm 8 shooting myself in the foot from a budget 9 standpoint, from a, trying to be a responsible 10 manager for the state's taxpayers.</p> <p>11 So you, you want to -- you want there 12 to be some measure of profit, some incentive over 13 and above a dispensing fee, to incentivize 14 pharmacists to use the generic.</p> <p>15 Q. We'll talk about some other 16 communications that you have had with some other 17 state Medicaid programs, but was that issue 18 creating a financial incentive to promote the use 19 of multiple-source drugs something that you 20 discussed with other state pharmacy 21 administrators?</p> <p>22 A. Maybe at national meetings where there</p>

16 (Pages 58 to 61)

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Sullivan, Harry Leo

March 12, 2008

Nashville, TN

<p style="text-align: right;">Page 62</p> <p>1 might be some, some discussion on, you know, 2 brand versus generic, or to use a MAC or not to 3 use a MAC.</p> <p>4 You also have issues in different 5 states of do they allow dispenses written? Do 6 they have a two-line prescription form? Or what 7 are their particular guidelines for physicians 8 and pharmacists when it comes to being able to 9 substitute a generic? So, but I don't remember 10 saying, you know, I'm paying 2 cents apiece for 11 generic penicillin, what do you pay? What -- I 12 don't, I don't think anybody ever did that.</p> <p>13 Q. From your experience, do you think it 14 was well accepted amongst the Medicaid pharmacy 15 administrative community that you would want to 16 pay some profit on multiple-source drugs to 17 incentivize their use?</p> <p>18 MS. DAMOULAKIS: Objection.</p> <p>19 A. It's just so fundamental, I don't 20 remember discussing that with anybody. I think 21 it's just -- it's something you -- you know, I 22 mean it's just -- makes good sense. I don't, I</p>	<p style="text-align: right;">Page 64</p> <p>1 any representatives from CMS then known as HFCA. 2 A. I couldn't name any individual in HFCA 3 or CMS, and I don't remember -- and I couldn't 4 tell you the exact time. I would say in the, in 5 the early Nineties HFCA putting directives out to 6 the state, and it was, it was as if they're 7 suggesting that, you know, we're going to be 8 looking -- kind of giving you a heads-up, the way 9 they would do with, with policy. That, you know, 10 we're aware that a lot of states are, are paying 11 AWP minus 5 or whatever. And we really think 12 that y'all need to get to maybe 10 percent. I 13 don't know where -- you know, if OIG or somebody 14 gave them some number. They wanted everybody to 15 get to 10. Or some convoluted calculation of WAC 16 or acquisition costs or however you could get 17 there that would demonstrate to HFCA that you're 18 doing about AWP minus 10.</p> <p>19 Tennessee was -- and this may -- there 20 may be various constraints on other states. For 21 example, some state may -- reimbursement may be 22 subject to legislation within the state. May</p>
<p style="text-align: right;">Page 63</p> <p>1 don't remember any specific discussions with 2 anybody on, you really need to make it profitable 3 so that they will have an incentive to use it.</p> <p>4 BY MR. TORBORG:</p> <p>5 Q. In your view it's just one of those 6 fundamental tenets of how you operate a state 7 Medicaid pharmacy program.</p> <p>8 A. One of my bosses long ago told me that 9 the color of health care is green, and that's 10 true.</p> <p>11 Q. In your time as the director of 12 pharmacy services, did you have communications 13 with the federal government concerning drug 14 payments?</p> <p>15 A. I don't know in what context you would 16 -- I mean can you -- is there another way you can 17 ask that question?</p> <p>18 Q. I'll try.</p> <p>19 In determining how much the state 20 should be paying for drugs, both as an ingredient 21 cost component and as a dispensing cost 22 component, did you have discussions with the --</p>	<p style="text-align: right;">Page 65</p> <p>1 have to be legislated. It may be up to the 2 Medicaid director or the pharmacy director, it 3 may be tied to a cost-to-dispense study from a 4 state university, college of pharmacy, or 5 something like that. So it -- I'm sure it varied 6 wide, widely from state to state on their 7 flexibility to comply with, with such a -- and it 8 wasn't a mandate at that time. But it was -- you 9 could clearly tell that HFCA was wanting 10 something done with reimbursement for pharmacy 11 services that, that I guess saved money or more 12 closely approximated what people were really 13 paying for drugs.</p> <p>14 Q. You made a comment or some comments 15 about some of the -- tell me if I'm paraphrasing 16 you wrong here -- but there might be some 17 roadblocks that would come between a state 18 pharmacy director and wanted to comply with what 19 HFCA wanted to do. Is that fair to say?</p> <p>20 A. Well, no, ultimately, in Tennessee, for 21 example, at that time, and really pretty much 22 still today, two-thirds of the bill's paid by the</p>

17 (Pages 62 to 65)

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Sullivan, Harry Leo

March 12, 2008

Nashville, TN

<p style="text-align: right;">Page 98</p> <p>1 -- if, if actual acquisition costs is being used 2 as a reimbursement methodology, it still does not 3 get to net cost.</p> <p>4 Q. During the entirety of the time that 5 you were the director of pharmacy services for 6 Tennessee Medicaid, did you believe that the AWPs 7 in the compendia were a reliable source of 8 information regarding what pharmacies or 9 physicians actually paid for drugs?</p> <p>10 A. No.</p> <p>11 Q. And from your interactions with other 12 state pharmacy administrators, in your view did 13 other state pharmacy administrators believe that 14 AWPs were a reliable source for what pharmacies 15 and physicians actually paid for drugs?</p> <p>16 MR. DRAYCOTT: Objection.</p> <p>17 A. Again, I don't ever remember such a 18 specific discussion with, with those peers, 19 because it just wouldn't come up. I -- everybody 20 knows the sky's blue. I mean it is that basic to 21 me. I couldn't imagine some -- one of your peers 22 in that situation sitting down and saying, Hey,</p>	<p style="text-align: right;">Page 100</p> <p>1 Q. Would that be -- 2 A. -- the way I would look at it, I would 3 answer no.</p> <p>4 Q. During the entirety of the time that 5 you were the director of pharmacy services for 6 Tennessee Medicaid, did you believe that there 7 was some consistent percentage by which average 8 wholesale prices exceeded actual acquisition 9 costs?</p> <p>10 A. Um --</p> <p>11 Q. Did you -- let me ask it a different 12 way. 13 Did you believe that you could shave 14 20, 30 percent off of it and get to a reliable 15 number of what pharmacies and physicians actually 16 paid for drugs?</p> <p>17 A. Well, it would, it would depend on -- I 18 mean, are we talking brand or generic?</p> <p>19 Q. Both right now. Would you draw a 20 distinction?</p> <p>21 A. Oh, yeah. Yeah.</p> <p>22 Q. All right.</p>
<p style="text-align: right;">Page 99</p> <p>1 Did you know pharmacists really aren't paying 2 AWP?</p> <p>3 BY MR. TORBORG:</p> <p>4 Q. So just as the sky, just as everyone 5 knows the sky is blue, you think your peers knew 6 that average wholesale prices did not represent a 7 reliable source of the prices at which physicians 8 and pharmacies actually paid for drugs.</p> <p>9 A. That's correct.</p> <p>10 Q. During the entirety of the time that 11 you were the director of pharmacy services for 12 Tennessee, did you believe that the AWPs and the 13 compendia approximated what pharmacies or 14 physicians actually paid for drugs?</p> <p>15 MR. DRAYCOTT: Objection.</p> <p>16 A. No.</p> <p>17 No.</p> <p>18 And "approximate" is kind of a hard 19 term. Well, I mean I guess you could say AWP 20 minus 22 approximates what their AWP, but I don't 21 know how you would define approximate. But --</p> <p>22 BY MR. TORBORG:</p>	<p style="text-align: right;">Page 101</p> <p>1 A. The generic drugs, you know, you could 2 pay AWP minus 80 percent and still the pharmacist 3 make money for some, I assume.</p> <p>4 But AWP minus 25 might be below cost 5 for a brand name drug for a rural pharmacy that 6 has a very small volume. Okay? So there is, 7 there is a difference between brand and generic.</p> <p>8 In Tennessee, it wasn't as pronounced 9 because, you know, what I did as part of my job, 10 as soon as a drug became multi-source, and after 11 OBRA '90, as soon as that drug, the multi-source 12 version of a drug was cheaper than the brand name 13 net-net of Medicaid rebates, we MACed it. So AWP 14 wasn't an issue on the generic side.</p> <p>15 Q. And why did you --</p> <p>16 A. But to say 20-30 percent, use that 17 number, you would have to distinguish between 18 brand and generic.</p> <p>19 Q. Would it be fair to say, Mr. Sullivan, 20 that during the entirety of the time that you 21 were the director of pharmacy services for the 22 State of Tennessee that you knew that the AWPs</p>

26 (Pages 98 to 101)

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Sullivan, Harry Leo

March 12, 2008

Nashville, TN

<p style="text-align: right;">Page 102</p> <p>1 and the Red Book and Blue Book were a 2 particularly unreliable source for actual 3 acquisition costs for generic drugs.</p> <p>4 MR. DRAYCOTT: Objection.</p> <p>5 A. That's true.</p> <p>6 BY MR. TORBORG:</p> <p>7 Q. And from your interactions with other 8 state pharmacy administrators, do you believe 9 that they knew that as well?</p> <p>10 MR. DRAYCOTT: Objection.</p> <p>11 A. Same answer as before. I don't 12 remember ever discussing it. I think it's safe 13 to assume that, though. I would assume that.</p> <p>14 BY MR. TORBORG:</p> <p>15 Q. Okay. And why, why would you assume 16 that?</p> <p>17 A. Because it's, it's such a known fact 18 within the industry.</p> <p>19 Q. And do you have an understanding of why 20 it is that the AWPs in the compendia are a 21 particularly unreliable source for actual 22 acquisition costs for generic drugs?</p>	<p style="text-align: right;">Page 104</p> <p>1 first approved generic competitor, six, nine 2 months, whatever it is, depending on the drug, 3 the potential market for the drug, the 4 availability of raw materials and whatever else 5 comes into play, that in that initial six- to 6 nine-month period of time, when a competitor to 7 the innovator drug reaches market, typically that 8 first multi-source alternative is not 9 dramatically less expensive than a brand name.</p> <p>10 The brand name typically stops 11 detailing that drug, unless there is some unusual 12 circumstances.</p> <p>13 The generic is sold primarily by 14 pharmacists who are calling physicians who are 15 substituting via the, whatever laws are allowable 16 in each individual state, and after that period 17 of exclusivity, then multiple competitors will 18 arrive on the scene, usually, and the price drops 19 dramatically.</p> <p>20 There is a window of time there, in a 21 Medicaid program, where you may be getting, based 22 on calculations of A and P versus best price</p>
<p style="text-align: right;">Page 103</p> <p>1 MR. DRAYCOTT: Objection.</p> <p>2 A. No, I really don't know.</p> <p>3 BY MR. TORBORG:</p> <p>4 Q. Okay.</p> <p>5 A. I mean the way -- I'll tell you my take 6 on AWP, and this might answer your question, I'm 7 not sure, but particularly in days gone by, maybe 8 not so much today, AWP was a starting point for 9 negotiations for different classes of trade. 10 Based on volume and other issues, setting. A 11 hospital versus a physician's office, versus a 12 chain drugstore, versus a small independent 13 drugstore.</p> <p>14 Q. And are you familiar with the process 15 of what happens to the price for a generic drug 16 as time goes on?</p> <p>17 A. Yes.</p> <p>18 Q. And what is your understanding of that?</p> <p>19 A. Well, the minute a drug loses its 20 patent, a single-source drug loses its patent and 21 FDA approves some generic competitor, generally 22 there is some time period of exclusivity for that</p>	<p style="text-align: right;">Page 105</p> <p>1 under the Medicaid drug rebate program, a 40, 50 2 percent rebate for the brand name drug, and 11 3 percent for the generic, which hadn't -- the 4 price hadn't bottomed out yet; there is no 5 real competition yet on the generic side.</p> <p>6 So it would behoove a state to continue 7 to, to even block the generic. Not less. As a 8 matter of fact, I have had chains upset with me 9 because I didn't cover a generic until there were 10 multiple competitors there, because I wanted all 11 the utilization shift to the gener -- the brand 12 while I was getting this 50 percent rebate until 13 the minute that we had competition, and then I 14 could MAC the drug on the generic side, where MAC 15 less 11 percent rebate was less expensive to me 16 than brand less 50 percent.</p> <p>17 Q. You talked a little bit about the, what 18 happens to the pricing of the pharmaceutical 19 independent marketplace after the generic comes 20 in. Did you have any expectation, Mr. Sullivan, 21 regarding whether or not manufacturers would try 22 to make sure that the prices reported in the</p>

27 (Pages 102 to 105)

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Sullivan, Harry Leo

March 12, 2008

Nashville, TN

<p style="text-align: right;">Page 106</p> <p>1 compendia were matching the actual market prices 2 as they lowered on generic drugs? 3 A. For multi-source drugs? 4 Q. Yes. 5 A. I had no knowledge, and I didn't care 6 because if it was up to me, I think, as my job, 7 to find out what the net cost was to the 8 pharmacist. 9 Two things, availability, statewide, in 10 Tennessee, of the generic, and, secondly, what 11 are they paying? I have to know that in order to 12 get back to what we were talking about earlier, 13 providing the proper incentive to dispense 14 generic for the pharmacist to do whatever 15 intervention was necessary with either the 16 patient or the physician, or both, to get the 17 generic substitution accomplished. 18 Q. Now where would you get the information 19 that you would use in the MAC program regarding 20 what pharmacists were -- pharmacies were actually 21 paying for drugs? 22 A. My, my system was, was not very</p>	<p style="text-align: right;">Page 108</p> <p>1 Then I took that information, and never 2 going to take at one source completely at face 3 value, then I would call three or four -- I used 4 independent pharmacists in different parts of the 5 state, and I called. And I said, I understand, 6 and I wouldn't mention that particular 7 distributor. They never knew where I got my 8 numbers. The pharmacists never knew where I got 9 my numbers. But I would say, I'm thinking, I 10 believe that you can get this new generic, or 11 whatever it is, for five dollars a hundred, and 12 I'm going to set the MAC at 7.50 a hundred. Does 13 that give you any heartburn? And that's the way 14 I did business. 15 These, I trusted these people, 16 obviously. But there are three different sources 17 there who are on the front lines in a pharmacy 18 who are running a business, who they have a 19 personal stake in. That's why I went to 20 independents. And then the distributor, who is 21 selling. And who over the course of that 22 interaction I never found them to be anything but</p>
<p style="text-align: right;">Page 107</p> <p>1 sophisticated or very scientific, but nonetheless 2 believe it to have been very effective. 3 What I did was, I knew I had a contact 4 within the largest generic distributor in our 5 area, and one of the most -- one of the more 6 popular. Again during this time that I, that I 7 was setting MAC prices, rather than MCOs or PBMs, 8 the, the best deal on generic weren't coming 9 from, from big wholesalers. They were coming 10 from generic distributors. 11 So I had contacts within this one 12 particular company who would tell me, who would 13 first of all keep me apprized any time they, they 14 were able to distribute new generic drugs, also 15 give me information if, if there was some problem 16 with an existing generic drug's availability, and 17 also tell me and give -- send me catalogs that 18 they sent to the pharmacists and then tell me 19 additionally what am I looking at for this drug 20 X, Y, Z, what does a hundred of them cost a 21 pharmacy? I didn't look at Red Book or Blue Book 22 or First Data; I called the people that sell it.</p>	<p style="text-align: right;">Page 109</p> <p>1 honest. 2 So -- and you can, you can quickly tell 3 if you have got something set too low, the phone 4 will ring. 5 So that -- and then I just -- I built 6 in a little, 30 percent or whatever, profit to a 7 generic MAC. But I would immediately MAC -- AWP 8 was irrelevant. For generic drugs. 9 Q. And did you have a practice for doing, 10 for doing this process for all generic drugs? 11 A. Yes. 12 Q. And you did this all by yourself. 13 A. Yes. 14 Q. One person? 15 A. Yes. 16 Q. And you had other duties as well, -- 17 A. Yes. 18 Q. -- correct? 19 A. Yes. 20 Q. And tell me a little bit about -- 21 A. Of course, you know, I, when I went to 22 work there in '89 we already had a MAC program.</p>

28 (Pages 106 to 109)

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Sullivan, Harry Leo

March 12, 2008

Nashville, TN

<p style="text-align: right;">Page 114</p> <p>1 entered into our system, and then paid 2 eventually. 3 Just resistance to change, I guess. 4 Q. Did you -- did you have any involvement 5 when the MAC program was first started in 6 Tennessee? 7 A. It preceded me. 8 Q. And do you have any insight as to the 9 amount of labor involved to get the process 10 underway? 11 A. It would have been significant, but not 12 anything like you started from square one today, 13 because, number one, there weren't that many 14 drugs. Weren't that many multi-source drugs. 15 And we had a very restrictive formulary. So even 16 if there was -- for a lot of drugs, even if there 17 was a generic alternative, even the generic 18 wasn't covered. 19 Q. When you were the director of pharmacy 20 services, Tennessee Medicaid, from '89 through 21 2004, save the, the nine months, did you believe 22 that you had no choice but to use the AWPs and</p>	<p style="text-align: right;">Page 116</p> <p>1 about brand name in your original question. 2 I keep the two totally separate. I 3 have never reimbursed anybody for generic based 4 on AWP. 5 Q. So would it be fair to say that you 6 believed you had another choice to set 7 reimbursement rates for generic drugs? 8 A. Oh, yes. 9 Q. Apart from the compendia. 10 A. Yes. Yes. I'm sorry. 11 Q. You mentioned federal upper limits in 12 one of your previous questions. I think we both 13 know what that's, what that's all about. 14 Did you become aware at any point 15 during your work with Tennessee that CMS 16 apparently deliberately did not establish federal 17 upper limits for intravenous and injectable drug 18 products? 19 MR. DRAYCOTT: Objection. 20 A. I wouldn't say that I ever knew that 21 they intentionally didn't do that, but I -- you 22 know, the -- I don't remember -- I don't remember</p>
<p style="text-align: right;">Page 115</p> <p>1 the compendia to set payment rates for generic 2 drugs? 3 MR. DRAYCOTT: Objection. 4 A. Had no choice. As -- well -- 5 BY MR. TORBORG: 6 Q. When you say you had no choice, what do 7 you mean? 8 A. That was your question, I think, you 9 had -- 10 Q. Did you believe that there was no other 11 practical alternative but to use what was in the 12 compendia -- 13 MR. DRAYCOTT: Objection. 14 BY MR. TORBORG: 15 Q. -- to reimburse generic drugs? 16 A. It was, it was the most expedient is 17 all I would say. And it was going when I got 18 there, and I would say an industry standard that 19 we, that we -- a wheel we couldn't reinvent. 20 Q. But you used a MAC program to reimburse 21 generic drugs; is that right? 22 A. Yeah. Now I thought you were talking</p>	<p style="text-align: right;">Page 117</p> <p>1 injectables being part of the FUL, but it could 2 have been. I, I just don't remember that. 3 Again, that's another thing that, in 4 Tennessee, and I'm sure this will vary again from 5 state to state, in Tennessee we chose, for 6 example, in a physician's office, under certain 7 settings, or home health is probably a better 8 example, certainly certain drugs and other 9 things, all of them, we wanted to run through the 10 pharmacy program. For several reasons. The 11 reimbursement for drugs on like a HFCA 1500 or 12 whatever the -- would have happened from a home 13 health agency to a home health division within 14 TennCare to process, those folks had no clue that 15 if -- what the difference between what was billed 16 and what should be paid should be. So typically 17 a hundred percent of bills was paid. So we 18 didn't want, didn't want that situation. We 19 wanted it to certainly be fair, but wanted most 20 of those things to come through the pharmacy 21 program to control costs. 22 So in the instance of IV solutions or</p>

30 (Pages 114 to 117)

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Sullivan, Harry Leo

March 12, 2008

Nashville, TN

<p style="text-align: right;">Page 150</p> <p>1 concerns on whether or not the payment for these 2 kind of therapies was, was adequate?</p> <p>3 A. Well, my opinion, particularly in the, 4 in the home health arena, was -- and during this 5 specific time period, the growth in Tennessee was 6 such of those type of providers that it wouldn't 7 -- that wouldn't -- not lead you to believe that 8 the reimbursement for Medicaid was inadequate.</p> <p>9 When people are hollering and screaming 10 or you have trouble getting providers to take 11 care of your patients is when that was more 12 likely a concern.</p> <p>13 Q. Well, do you know when the home 14 infusion business really started taking off?</p> <p>15 A. Well, it certainly took off in the 16 early Nineties. And I can't remember -- and 17 Tennessee was a little bit different because we 18 very purposely avoided expansion of home 19 community based services under the Medicaid 20 program because the vast majority of the patients 21 who would receive those services were dual 22 eligibles, which meant they had Medicaid and</p>	<p style="text-align: right;">Page 152</p> <p>1 they're talking about when they talk about a 2 compounding fee?</p> <p>3 A. Yes.</p> <p>4 Q. And what, what is that?</p> <p>5 A. Well, certain, be it -- I mean you can 6 compound IV drugs if you have the right equipment 7 and filters and hoods to keep it, make it a 8 sterile product.</p> <p>9 And you can compound drugs for 10 inhalation. If you have, again, the right 11 equipment, similar to what would be in a 12 hospital, to, to handle sterile products.</p> <p>13 And you take the raw ingredient and 14 mimic whatever, generally, the brand name or the 15 innovator product was.</p> <p>16 Q. And do you know in Tennessee, either 17 before TennCare or after TennCare was paying a 18 compounding fee for IV? Do you know if that was 19 something that was being paid?</p> <p>20 A. Ah, no. But there's, there's ways to 21 pay it without, without having a separate -- you 22 know, I noticed on here that one form is for</p>
<p style="text-align: right;">Page 151</p> <p>1 Medicare. And Medicare home health was, was 2 truly exploding. We had hundreds of providers in 3 Tennessee of home health services. I dare say 4 there's, you know, maybe 20 now. Because there 5 was, there was indeed a bonanza on the Medicare 6 side in Tennessee. Other states didn't face it 7 quite as -- if they had chosen to expand or had 8 very aggressive home community-based services 9 through Medicaid, might have had a little bit 10 different policy issues. We purely shifted to 11 Medicare, cost shifted to Medicare, with the 12 duals. And so it wasn't maybe not as, as intense 13 on a Medicaid issue in Tennessee as it might be 14 elsewhere is what I'm saying.</p> <p>15 Q. The page starting with -- at 425 and 16 then going over to 426, there is a discussion of 17 what some states are doing in the home IV 18 reimbursement area, Minnesota indicates 19 compounding or a dispensing fee of \$8 for IV 20 drugs, and then Washington indicates that they're 21 paying a compounding amount, Ohio as well. 22 Do you have an understanding of what</p>	<p style="text-align: right;">Page 153</p> <p>1 payment, one form is for reimbursement of 2 supplies, one form is for -- you know, they're, 3 they're making a variety to submit multiple 4 forms. And I wouldn't -- I can't tell you a 5 specific product or specific time period, but one 6 of my strategies was in issues like this, where 7 compounding was involved, I didn't want to go 8 down the road, at least in the early Nineties, of 9 getting into paying for compounded prescriptions, 10 because that can -- that could range from a 11 sterile product all the way down to an ointment, 12 okay?</p> <p>13 And, and our claims reimbursement 14 system hadn't evolved to the current NCPDP 15 sophistication of today. So it was very hard to 16 put in a, a set compounding fee for what, what 17 products?</p> <p>18 One may take a minute to make, one may 19 take an hour and a half.</p> <p>20 So getting back to, to the MAC issue, 21 some, sometimes for certain products in this 22 arena, you would take that into account for the</p>

Sullivan, Harry Leo

March 12, 2008

Nashville, TN

<p style="text-align: right;">Page 154</p> <p>1 MAC. 2 For example, I might say, I'm not 3 paying for the tape that you use to hold the IV 4 needle into place. I'm not paying for the IV 5 needle or the tube set. I'm not going to -- I 6 don't want bills for that. I know you've got to 7 do it to administer this drug. So we're going to 8 add on the cost of this drug X, because I know 9 this, this and this always goes with it, and I 10 know there is a fixed cost for that, but I don't 11 want five bills. I want 10 different places. 12 Bill me for the drug. And I'll make sure that 13 the -- whatever the MAC is incorporates all your 14 other costs. And you have to talk with providers 15 and know what that is. I mean, you know.</p> <p>16 Q. So, in short, you would use the payment 17 for the drug itself to cross-subsidize other 18 things that might need to be paid to fairly -- 19 A. And that would include compounding. 20 Q. And it may include nursing services 21 that were not included, things of that nature? 22 A. (Nodding yes.)</p>	<p style="text-align: right;">Page 156</p> <p>1 addressed in this letter. I don't know. It 2 seems to talk about different states, but I'm 3 sure there were varying levels of complexity in 4 the billing process, and what was and wasn't 5 billable and what was and wasn't included, but I 6 don't know it and I didn't discuss it with folks. 7 Q. Have you heard the term cross-subsidy 8 or cross-subsidization in the context of pharmacy 9 reimbursement? 10 A. No, not -- no, I haven't. 11 Q. I'm going to show you another, another 12 -- going to mark that as another exhibit. 13 MR. TORBORG: I think this is 578. 14 (Exhibit Abbott 578 marked.) 15 BY MR. TORBORG: 16 Q. For the record, what we have marked as 17 Exhibit 578 bears the Bates numbers HHC 002-0400 18 through 407. It's another Medicaid pharmacy 19 bulletin. This one dated January-February of 20 1988. 21 Mr. Sullivan, if I could ask you to go 22 to Bates page ending in 402. In particular the</p>
<p style="text-align: right;">Page 155</p> <p>1 Q. Did anyone in the federal government 2 ever tell you that you were not allowed to do 3 that? 4 A. No. 5 Q. And if they had told you that, what 6 would you have said? 7 A. That I wasn't allowed to pay for 8 compounding or -- 9 Q. That you weren't allowed to use the 10 payment for the drug to cross-subsidize those 11 other services or supplies. 12 A. If they had told me I couldn't do it, 13 what would I do? 14 Q. Yes. 15 A. I would have had to have found another 16 way to, to handle the billing. 17 Q. But they never told you that. 18 A. No. 19 Q. Do you know if other states were doing 20 -- were adopting similar type strategies to run 21 the programs? 22 A. No, I don't -- I mean it may be</p>	<p style="text-align: right;">Page 157</p> <p>1 discussion on the first full paragraph about 2 Montana Medicaid. Do you see that? 3 A. Yes. 4 Q. Where it says, Similarly, Montana 5 Medicaid compensates for the additional time and 6 expense of dispensing compounded drugs by 7 allowing the provider's usual and customary 8 charge up to 2.5 times the cost of ingredients, 9 paren, reimbursement for other outpatient drugs 10 is a lower of AWP minus 10 percent, or the cost 11 of the drug, end paren. Do you see that? 12 A. Yes. 13 Q. Is that the, the type of thing that 14 Tennessee was doing? 15 A. It's a different approach to -- yeah. 16 Make -- paying the provider for the, for the 17 compounding without -- and setting a limit on 18 what I will pay up to two and a half percent. 19 It's just a different, different twist. 20 Q. Does it -- does this refresh your 21 recollection about any other types of approaches 22 like this that other states were using?</p>

40 (Pages 154 to 157)

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March 12, 2008

Nashville, TN

<p style="text-align: right;">Page 166</p> <p>1 exhibit. 2 (Exhibit Abbott 579 marked.) 3 BY MR. TORBORG: 4 Q. For the record what we have marked as 5 Abbott Exhibit 579, bears the Bates numbers HHC 6 902-0657 through 65, excluding 61 and 62. 7 A. Hmm. 8 Q. Mr. Sullivan, I take it from your 9 reaction to the document that you're familiar 10 with at least some of the material contained 11 within this? 12 A. Well, it's just interesting that you 13 threw this out right after you asked the previous 14 question. That's why, what made me giggle. 15 Q. If you would take a look at that and 16 let me know if you're familiar with any of these 17 documents and then I'll ask you some questions 18 about it. 19 A. Okay. 20 Q. I'll be starting with 660 and then 21 working my way sort of chronologically through 22 the document.</p>	<p style="text-align: right;">Page 168</p> <p>1 another customer. 2 A. That's right. 3 Q. And an organization called the national 4 association of trained drug stores took exception 5 to that. 6 A. To say the least. 7 Q. And indicated that was not consistent 8 with the moratorium that had been put on changes 9 to drug reimbursement in the OBRA '90. 10 A. OBRA '90, yes. 11 Q. And then there was some communication 12 from the regional office of HFCA to your office, 13 or Tennessee Medicaid. 14 A. (Nodding yes.) 15 Q. And then there is some correspondence 16 that you may not have been aware of from the 17 regional office to HFCA headquarters. 18 A. Um-hum. 19 Q. Is that a fair recitation of what these 20 reflect? 21 A. Yes. 22 Q. And do you recall this, this issue?</p>
<p style="text-align: right;">Page 167</p> <p>1 A. Okay. 2 Yeah. 3 Yeah, yeah, this came from NACDS. 4 I don't remember seeing this. I 5 remember the discussion. I don't remember seeing 6 this document. 7 Q. Which document is that? 8 A. The second page. 9 Q. The second page? 10 A. This was... hmm. So yeah. Yeah, this 11 was another good idea that didn't work. 12 Q. Okay. Let me try to paraphrase what I 13 think was, what's reflected in these documents, 14 at least in part. 15 A. Okay. 16 Q. And you can tell me if I'm wrong just 17 to kind of speed things up. 18 It appears as though sometime in 1991, 19 December 1991, Tennessee -- your, your Medicaid 20 (c) issued a bulletin that indicated that usual 21 and customary charges should be the amount that 22 is no greater than the lowest contract price to</p>	<p style="text-align: right;">Page 169</p> <p>1 A. Yes. 2 Q. Okay. Tell me what you recall about 3 this. 4 A. Um, we -- I thought, that the OBRA '90 5 was irrelevant, but because North Carolina had a 6 most favored nation policy, and vigorously 7 enforced it, when I put out this bulletin saying 8 we're going to do the same thing, NACDS was, was 9 real upset and took the approach with HFCA that 10 this was something new, and it had -- and it 11 violated the OBRA '90 thing on some moratorium on 12 changes to pharmacy reimbursement. 13 The -- we had some ongoing negotiations 14 with NACDS, started out very contentious at first 15 and wound up pretty, pretty amiable. 16 The, the best argument they had was our 17 reimbursement rate with Tennessee Medicaid was 18 pretty low, was lower than most states, and that 19 it approached the ground level anyway, of what 20 they were getting that moment in time, from other 21 third-party payers. So the juice of enforcement 22 really wasn't worth the squeeze of the benefit.</p>

43 (Pages 166 to 169)

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March 12, 2008

Nashville, TN

<p style="text-align: center;">Page 170</p> <p>1 So we backed off and never did implement the 2 policy is really, really the way it played out. 3 Q. Do you know why it was -- were you 4 involved in -- 5 A. And then, and then when's, sometime 6 after that, I wouldn't absolutely swear to it, 7 but I believe then we -- that usual and customary 8 piece, either in a bulletin, I don't want -- or 9 maybe the state plan, something was thrown in 10 there to the cash-paying public or to the general 11 public, or something, some clarification of that. 12 Q. Were you involved in this issue 13 yourself? 14 A. Yes. 15 Q. So even though the letter comes from 16 Manny Martens, -- 17 A. Yeah, I wrote it. 18 Q. You're the one that wrote it? 19 A. Um-hum. 20 Q. And what you were trying to do was to - 21 - is it fair to say that what you were trying to 22 do was to make the usual and customary charge for</p>	<p style="text-align: center;">Page 172</p> <p>1 Um, some providers may think that these 2 -- that the Medicaid patients are more difficult, 3 more time-consuming, more expensive patients to 4 deal with. And you don't want to let that get in 5 the way of still delivering quality care and 6 access to care. 7 Q. Would it be fair to say, then, that you 8 think that Medicaid programs ought to pay more 9 than what other third-party payers pay? 10 MR. DRAYCOTT: Objection. 11 A. I think they need to do, within 12 budgetary limits, all they can to assure access 13 to the best providers in the state. 14 For example, if you look at orthopedic 15 surgeons, or orthopedists, regardless of, of what 16 an MCO and TennCare may be willing to pay those 17 providers, they just, at one point in time just 18 said, We don't do TennCare. So you got a heck of 19 a problem there. Reimbursement level may have 20 been more than any other third party, they just 21 wouldn't participate. So you got to, you got to 22 be careful about that.</p>
<p style="text-align: center;">Page 171</p> <p>1 a pharmacy claim submitted by a provider -- 2 A. Well, it was just -- 3 Q. -- mean something real? 4 A. It was -- no. It was, it was simpler 5 than that. 6 It was the imposition of something 7 similar to North Carolina, which is a most 8 favored nation clause. 9 If you're willing to accept AWP minus 10 20 plus a dollar from anybody, the State of 11 Tennessee should get that same deal. That was 12 what I was after. It didn't work. 13 Q. Did you believe comparisons to what 14 other third-party payers were paying for drugs is 15 a useful metric regarding what Medicaid programs 16 ought to pay for drugs? 17 MR. DRAYCOTT: Objection. 18 A. No. 19 BY MR. TORBORG: 20 Q. And why is that? 21 A. Because you do have to factor in the 22 access issue.</p>	<p style="text-align: center;">Page 173</p> <p>1 BY MR. TORBORG: 2 Q. Did your department or the state 3 generally ever prepare studies or commission 4 studies to compare provider acquisition costs to 5 AWP? 6 A. No. 7 Q. Whether it be -- 8 A. I don't think so. 9 Q. Do you recall the organization called 10 Myers and Stauffer? Do any work with them? 11 A. I might have. I don't know. 12 Q. Did you -- did Tennessee Medicaid 13 either itself or have someone else do any studies 14 on what it cost to dispense prescription drugs in 15 Tennessee? 16 A. Um, during, during my tenure, no. But 17 I was aware -- I even had at least two that were 18 done prior to my employment with the state. My 19 predecessor had left, you know, in his files, and 20 I had reviewed them, done by UT College of 21 Pharmacy in Memphis. 22 Q. I wanted to ask you another question</p>

44 (Pages 170 to 173)

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March 12, 2008

Nashville, TN

<p style="text-align: right;">Page 214</p> <p>1 just very, very recently in the news as well? 2 First DataBank's role in determining AWP in a 3 settlement. McKesson chose not to settle and 4 First Databank -- 5 MR. DRAYCOTT: You are correct. There, 6 there, there is a, I believe, a class 7 certification occurred with respect to First 8 DataBank. 9 THE WITNESS: McKesson is holding out. 10 MR. DRAYCOTT: There is also a 11 settlement with respect to First DataBank. 12 THE WITNESS: Okay. That, that's the 13 end of this, isn't it? This is 2000? 14 MR. DRAYCOTT: I'm going to let Mr. 15 Torborg deal with your questions. 16 MR. TORBORG: Let me -- 17 THE WITNESS: Okay. My, my -- the 18 reason for saying that is, I'm more familiar with 19 what's recently going on, and I think it's all 20 related, okay? 21 BY MR. TORBORG: 22 Q. Well, let me bear, you know, bear down</p>	<p style="text-align: right;">Page 216</p> <p>1 A. Yes. 2 Q. You have attended meetings where they 3 have been in attendance? 4 A. I'm sure I have. 5 Q. Have you had any conversations with Mr. 6 Stevens at any point in time? 7 A. No. No. 8 Q. How about Ms. Ruden? 9 A. No. 10 Q. How about Carolyn McElroy? 11 A. No. 12 Excuse me. 13 Q. Look at the next paragraph. It states, 14 Stated briefly, under impending change to current 15 procedures, FDB will base the average wholesale 16 price as it reports on market prices rather than 17 the prices identified by manufacturers. 18 Additionally, FTB will no longer report a price 19 for a product unless its manufacturer has 20 certified the completeness and accuracy of 21 pricing information submitted. 22 Does this refresh your recollection at</p>
<p style="text-align: right;">Page 215</p> <p>1 the document a little bit -- 2 A. Okay. 3 Q. -- maybe I can refresh your 4 recollection -- 5 A. All right. 6 Q. -- about what this specific issue was 7 in play here. 8 The letter refers to, in the second 9 paragraph, a proposal that was discussed at the 10 state pharmacy director's July 1999 national 11 conference. 12 A. Right. 13 Q. Apparently there was a presentation 14 made by United States Attorney Reed Stevens, 15 HHSOF OIG associate counsel, Mary Ruden, and the 16 Maryland MFCU director -- and MFCO is M-F-C-O -- 17 C-U, Director Carolyn McElroy. 18 Do you recall at all, Mr. Sullivan, 19 that meeting? 20 A. I probably was there. 21 Q. Do the names Reed Stevens, Mary Ruden 22 and Carolyn McElroy ring a bell?</p>	<p style="text-align: right;">Page 217</p> <p>1 all about what -- this specific proposal? 2 A. Yes, sir. 3 Q. And as refreshed, do you -- can you 4 tell me anything more about your recollection of 5 this initiative? 6 A. Well, I just -- I'm just not sure 7 whatever happened between then and today that is 8 complying with that statement, whether it was or 9 wasn't. 10 I think, you know, everybody might be 11 missing the boat if, if they want to consider AWP 12 to be an accurate assessment of what people pay 13 for drugs. 14 Q. And -- 15 A. This isn't going to fix it. 16 Q. And if you look further down the 17 paragraph, the carryover paragraph on page 110, 18 the second page of the exhibit, the sentence is 19 that starts with More importantly. Do you see 20 that? 21 A. Yes. 22 Q. It says, More importantly, in view of</p>

Sullivan, Harry Leo

March 12, 2008

Nashville, TN

<p style="text-align: right;">Page 282</p> <p>1 A. Right. 2 Q. And there is nothing wrong with 3 entering into an agreement to provide for that 4 either; right? 5 MR. DRAYCOTT: Objection. 6 A. No. 7 BY MR. KATZ: 8 Q. Okay. Now one of the prices which 9 would be covered by 7A would be AMP; right? 10 A. Yes. 11 Q. And this provision would prevent CMS 12 and Tennessee from disclosing Dey's AMP; right? 13 A. Yes. 14 Q. So this, this provision contemplates 15 that Tennessee would -- 16 A. Well, we wouldn't -- we wouldn't -- I 17 don't think we'd even know what AMP was. 18 Q. Well, this provision in this contract 19 contemplates that Tennessee might have AMP 20 information; right? 21 A. Yeah. But I think practically all we 22 ever got was unit rebate amounts.</p>	<p style="text-align: right;">Page 284</p> <p>1 A. They could back into it if all that is 2 correct, yes. 3 Q. Okay. And you're not aware of any 4 statute which would prevent CMS from just 5 transferring all the AMPs directly to the state 6 and which -- and asking the state to calculate 7 the URAs, right? 8 A. No, I don't, I don't think that would 9 ever happen. 10 Q. You're not aware of any statute that 11 would prevent that, are you? 12 MR. DRAYCOTT: Objection. 13 A. Well, first, it just wouldn't -- first 14 of all, the manufacturers aren't going to 15 duplicate 51 times what they're sending once to 16 CMS. It just -- it wouldn't happen. 17 BY MR. KATZ: 18 Q. Setting that aside, is there anything 19 in the statutes, federal statutes or state 20 statutes, which would prevent CMS from providing 21 all the AMP information that Dey provided CMS, or 22 any other drug manufacturer provided CMS, and</p>
<p style="text-align: right;">Page 283</p> <p>1 Q. And for a generic drug you can 2 determine the AMP from the unit rebate amount; 3 right? 4 A. You think that. I'm not positive that 5 you can back into AMP on a generic drug by that 6 simple calculation. I just -- I would have to 7 look real hard at the, at the law again to see 8 how that's calculated to make that leap. 9 Q. Okay. Assuming the statute -- 10 A. It's too transparent for me. I can't 11 believe that the manufacturers let it get into 12 the code that way, if that's true. 13 Q. Assuming the statutory formula is, for 14 instance, in 1994 unit rebate amount equals, for 15 a generic drug, 11 percent of AMP, and if you had 16 the unit rebate amount, you could calculate the 17 AMP; right? 18 A. If that is true, then that's probably 19 an accurate statement. 20 Q. And then the state would have the drug 21 manufacturer's AMP information for generic drugs; 22 right?</p>	<p style="text-align: right;">Page 285</p> <p>1 then providing that to Tennessee? 2 MR. DRAYCOTT: Objection. 3 BY MR. KATZ: 4 Q. As far as you know. 5 A. It wouldn't happen. 6 I just -- it's too much work. There's 7 480 or however ever many manufacturers involved 8 with 400,000 NDCs, and all the unit rebate 9 amounts that go with that, and duplicating that 10 51 times, it just -- it isn't going to ha -- 11 can't foresee -- I couldn't foresee that ever 12 happening. I don't know that the law prohibits 13 it from occurring, if that's your question. 14 Q. Okay. But you would agree with me, 15 though, that this contract between Dey and the 16 federal government and all states with approved 17 Medicaid programs, such as Tennessee, provides 18 for states keeping AMP information confidential 19 in case they do have it; is that right? 20 A. Yes. 21 Q. Okay. And there is nothing wrong with 22 that; right?</p>

72 (Pages 282 to 285)

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Sullivan, Harry Leo

March 12, 2008

Nashville, TN

<p style="text-align: right;">Page 286</p> <p>1 A. No. 2 MR. DRAYCOTT: Objection. 3 Q. Okay. 4 A. And even as we've progressed through 5 today with all the supplemental rebates, this 6 language is pretty much identical and 7 supplemental rebate agreements between 8 manufacturers and the states. 9 BY MR. KATZ: 10 Q. And pursuant to supplemental rebate 11 agreements do drug manufacturers report AMPs 12 directly to the states? 13 A. Um, some might. I can't -- I think 14 what you're more likely to see primarily on the - 15 - supplementary rebates don't touch the generic 16 side. So the brand name side, what you're more 17 likely to see is some calculation may be based on 18 utilization or formulary placement, or whatever 19 that would be, in addition to a unit rebate 20 amount, you've already gotten from the HCFA 21 quarterly tape, or some way to avoid having to 22 give you a state all that AMP data, or one of</p>	<p style="text-align: right;">Page 288</p> <p>1 every trade secret you got, if they want to sign 2 it, that's -- 3 BY MR. KATZ: 4 Q. Okay. I would like you to turn to 5 Section 2 of the rebate agreement where it says 6 Manufacturer's responsibilities. 7 A. I'm not sure where you are here. 8 MR. DRAYCOTT: Page 6. 9 A. Back the other way. Okay. 10 BY MR. KATZ: 11 Q. After the initial -- 12 A. Yes. 13 Q. -- first few pages. Okay. You found 14 it? 15 A. Yeah. 16 Q. Okay. Okay. I would like you to take 17 a look through this section, and just goes on to 18 the next page, and let me know when you're 19 finished. 20 A. Okay. Starts with Manufacturer's 21 responsibilities? 22 Q. Yes.</p>
<p style="text-align: right;">Page 287</p> <p>1 your PBMs, because of the lack of security that 2 may exist there. So you're more likely to say, 3 We want an additional percentage or number 4 associated with a unit rebate amount, in addition 5 to. That would take me ultimately from I know 6 I'm getting 35 percent of the drug spend for that 7 drug in Medicaid rebate now, I want 10 more. I 8 want the net effect of -- whatever the 9 calculations are, let's agree it's going to be 10 10 percent more. 11 Q. Let's suppose a state Medicaid program 12 decided that they wanted to base a rebate on AMP 13 but they didn't want to use the same formula as, 14 as the federal government did for the Medicaid 15 rebate agreement that we're looking at now. 16 Could they then require the drug manufacturer, as 17 far as you know, to report the AMP directly to 18 the state? 19 A. They could -- 20 MR. DRAYCOTT: Objection. 21 A. They could draw up a contract if the 22 manufacturer was agreeable to make them give you</p>	<p style="text-align: right;">Page 289</p> <p>1 A. Okay. 2 (Respite.) 3 A. Okay. 4 Q. Okay? Ready? 5 A. Um-hum. 6 Q. And one of the drug manufacturer's 7 responsibilities is to calculate and report AMP 8 to CMS; is that right? 9 A. Yes. 10 Q. Is there any mention of the -- Dey 11 being required to calculate AWP in any way? 12 A. No. 13 Q. Is there any mention of Dey being 14 required to calculate WAC in any way? 15 A. No. 16 Q. Is there any mention of AWP at all in 17 this contract? 18 A. No. 19 Q. Is there any mention at all of WAC in 20 this contract? 21 A. Not that I'm -- 22 MR. DRAYCOTT: Besides that it's</p>

73 (Pages 286 to 289)

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Sullivan, Harry Leo

March 12, 2008

Nashville, TN

<p style="text-align: right;">Page 218</p> <p>1 the Medicaid program's legal obligation to 2 reimburse true provider acquisition costs, such 3 an effort by the states to ensure payment is 4 based on actual prices, it is mandatory. Do you 5 see that?</p> <p>6 A. Yeah, I see it.</p> <p>7 Q. Do you recall a discussion at any 8 meeting that state Medicaid programs have a legal 9 obligation?</p> <p>10 A. No. No.</p> <p>11 Q. Was that consistent with your 12 understanding of what was required by the state, 13 Tennessee?</p> <p>14 A. No.</p> <p>15 Q. And what was your understanding of what 16 was required?</p> <p>17 A. Well, I mean why -- if there was a 18 legal obligation to only reimburse true provider 19 acquisition costs, then why do we go through the 20 trouble of submitting state plans? You tell me 21 what reimbursement is going to be.</p> <p>22 Q. What do you mean by that?</p>	<p style="text-align: right;">Page 220</p> <p>1 that?</p> <p>2 A. Um-hum.</p> <p>3 Q. It states, If providers concede that 4 reimbursement exceed acquisition costs but 5 maintain that the surplus is necessary to cover 6 ancillary costs of the drugs' administration, 7 e.g., nursing or incidental supply expenses, 8 their argument runs expressly counter to law. 9 Under Medicaid program requirements reimbursement 10 is dependent on the acquisition costs of the 11 drugs, not the overhead costs involved in 12 dispensing them.</p> <p>13 Do you see that?</p> <p>14 A. Yes.</p> <p>15 Q. Okay. Do you agree with that 16 statement?</p> <p>17 A. No.</p> <p>18 Q. Why not?</p> <p>19 A. Well, I mean, in practicality, that's 20 not the way it's done, and, and I never, I never 21 was advised by my bosses or people from the 22 regional office or people from central office of</p>
<p style="text-align: right;">Page 219</p> <p>1 A. Well, why would -- if the federal 2 government is saying you are legally obliged to 3 pay no more than cost, then you tell me what cost 4 is. Why do I bother submitting a state plan 5 amendment that says I'm going to apply the lesser 6 of this, or AWP minus that, or this or that or 7 the other, that you approve if I'm legally 8 obliged to paying cost. Obviously -- I mean you 9 don't know what cost is. You can't -- or else 10 you would dictate it.</p> <p>11 Does that make sense?</p> <p>12 Q. A little bit.</p> <p>13 A. That's -- it's impossible to enforce, 14 and I don't ever remember anybody ever telling 15 me, Leo, you got a legal obligation to only pay 16 true provider's cost. You do that and you won't 17 have a program.</p> <p>18 Only people that could do that is a 19 340B federally qualified health plan.</p> <p>20 Q. If we go down to Paragraph 4 of this 21 letter, or I'm sorry, toward the bottom of the 22 page where there is an indent 4. Do you see</p>	<p style="text-align: right;">Page 221</p> <p>1 HFCA or CMS that that's the way things had to be 2 done.</p> <p>3 Q. And do you believe that reimbursement 4 was limited to the actual acquisition costs of 5 the drugs, that you would have an effective 6 program that provided access to care to 7 beneficiaries?</p> <p>8 A. It would severely compromise access to 9 care, in my opinion.</p> <p>10 Q. And would that be true across all fifty 11 states, in your opinion?</p> <p>12 A. There may be some rural versus urban 13 mix that, that might skew that, but I would think 14 so.</p> <p>15 Q. The next, next page, the carryover 16 paragraph, first sentence, states, No entity 17 charged with implementation or enforcement of 18 Medicaid program rules can responsibly 19 countenance a reimbursement system that violates 20 the statutory obligation to reimburse provider 21 acquisition costs.</p> <p>22 Did you -- do you agree with that, Mr.</p>

56 (Pages 218 to 221)

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March 12, 2008

Nashville, TN

<p style="text-align: right;">Page 298</p> <p>1 Q. Right. 2 A. Then, then we'd pay a hundred twenty. 3 Q. But if the usual and customary was a 4 hundred. 5 A. Oh. And they billed it at a hundred, 6 then we'd only pay a hundred. 7 Q. Okay. So -- 8 A. You're relying, pre audits, on their 9 honesty to bill the usual and customary. 10 And their computer systems do that for 11 them. 12 Q. But just to be clear, Tennessee 13 Medicaid never paid more than the usual and 14 customary charge; right? 15 A. No. Never paid more than AWP minus 13. 16 Q. Right. But it also never paid more 17 than the usual and customary charge. 18 A. We, we, we might well have. 19 Q. How? 20 A. It depended on the honesty of the 21 billing provider. If their usual and customary 22 was less than AWP minus 13.</p>	<p style="text-align: right;">Page 300</p> <p>1 A. Yes. 2 Q. And so Tennessee Medicaid never paid 3 more than the value of the serv -- the services 4 that the provider gave to the Medicaid 5 beneficiary; right? 6 MR. DRAYCOTT: Objection. 7 A. I can't say that with -- because I 8 don't know the honesty level of the billing for 9 usual and customary. If they billed me usual and 10 customary all the time, then the only thing I 11 would say about that, contrary to what your 12 question says, is that, well, at least I didn't 13 pay more than the cash-paying public did. Maybe 14 still getting royally screwed, I don't know. 15 BY MR. KATZ: 16 Q. Okay. Let's -- let me rephrase that, 17 then. 18 From the standpoint of the provider, 19 and let's assume that there is no dispute that 20 the provider is honest and submits its true usual 21 and customary charge, okay? And as its usual and 22 customary charge it submits the value it places</p>
<p style="text-align: right;">Page 299</p> <p>1 Q. Let me rephrase. Let me rephrase, 2 okay? 3 A. All right. 4 Q. Tennessee Medicaid never paid more than 5 the amount billed by the provider; right? 6 A. That's, that's correct, unless -- 7 unless there was some error in units or some -- 8 generally speaking, yes. 9 Q. Okay. If there was no error -- 10 A. There certainly are times when claims 11 are overpaid, but it's, it's rare. 12 Q. Assuming everything was done correctly, 13 Tennessee Medicaid never paid more than the 14 amount billed by the provider; right? 15 A. That's correct. 16 Q. And the provider was not supposed -- 17 was supposed to bill its usual and customary 18 charge; right? 19 A. That's correct. 20 Q. Okay. And the usual and customary 21 charge was the value it placed on the services it 22 provided; right?</p>	<p style="text-align: right;">Page 301</p> <p>1 on the services it gives to the Medicaid 2 beneficiary, it never receives more from 3 Tennessee, Tennessee Medicaid than that amount; 4 right? 5 MR. DRAYCOTT: Objection. 6 A. I'll agree. 7 MR. KATZ: Okay. I would like to mark 8 this has Dey Exhibit 124. 9 (Exhibit Dey 124 marked.) 10 BY MR. KATZ: 11 Q. If we could just take a look at the 12 letter and let me know when you're ready. 13 A. Go ahead. 14 Q. Okay. Do you recognize this letter? 15 A. I'll tell you, I remember a lot of 16 correspondence from Dey during my time, but I -- 17 Q. I would like you to turn to the fourth 18 page of the exhibit. 19 A. Yeah. I'm on the distribution list 20 there. 21 Q. Do you have any reason to doubt that 22 you actually did receive this letter?</p>

76 (Pages 298 to 301)

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March 12, 2008

Nashville, TN

<p style="text-align: right;">Page 310</p> <p>1 BY MR. DRAYCOTT:</p> <p>2 Q. Just a reminder, Mr. Sullivan, my name 3 is Justin Draycott with the Civil Division of the 4 Department of Justice. I represent the United 5 States in this matter and I'm going to try to 6 move this quickly.</p> <p>7 At the outset I just repeat one of the 8 instructions that Mr. Torborg, or really a 9 request of Mr. Torborg made with you at the 10 outset, which is anything I ask you is unclear, 11 please just feel free to ask me for 12 clarification.</p> <p>13 The first question I have for you is, 14 are you familiar with the term spread?</p> <p>15 A. Yes.</p> <p>16 Q. Well, let me back that up. Spread in 17 the context of pharmaceutical reimbursement.</p> <p>18 A. Yes.</p> <p>19 Q. And do you understand that term to be 20 the difference between a provider's acquisition 21 cost for a drug and the amount that's ultimately 22 reimbursed under AWP-based regimen?</p>	<p style="text-align: right;">Page 312</p> <p>1 that testimony?</p> <p>2 A. Yes.</p> <p>3 Q. And have I characterized it 4 approximately in a correct manner?</p> <p>5 A. Yes.</p> <p>6 Q. With respect to the --</p> <p>7 A. I think that, we were speaking I 8 believe primarily on the generic side.</p> <p>9 Q. All right. But also I think you 10 applied it to, yeah, to the generic, and that you 11 were hoping to provide an incentive to move 12 utilization to generic drugs.</p> <p>13 A. Yes.</p> <p>14 Q. With respect to that profit component, 15 should your testimony be understood to mean that 16 any level of profit that might be generated by 17 the application of a spread, or the existence of 18 a spread, was in accordance with the fundamental 19 principles that Medicaid, the Medicaid program in 20 Tennessee was operating under?</p> <p>21 MR. TORBORG: Object to form.</p> <p>22 A. It would, it would depend on the level</p>
<p style="text-align: right;">Page 311</p> <p>1 A. Yes.</p> <p>2 Q. And when I say the term, I don't mean 3 it in a pejorative sense, I'm just talking about 4 the difference between the --</p> <p>5 A. Cost.</p> <p>6 Q. -- cost of acquiring the drug and 7 ultimately what's reimbursed for that drug.</p> <p>8 A. Yes.</p> <p>9 Q. And if you could just keep that 10 definition in mind as we move forward.</p> <p>11 A. Okay.</p> <p>12 Q. I'm going to direct your attention back 13 to the first hour of your testimony with Mr. 14 Torborg, and in particular you were testifying at 15 that time about the period during 1989 and 1994, 16 that is, before the TennCare regimen began. And 17 Mr. Torborg asked you whether or not it was 18 consistent with the fundamental principles that 19 Tennessee Medicaid was operating on to 20 incentivize providers by allowing some level of 21 profit with respect to the reimbursement amount 22 that was allowed by the state. Do you recall</p>	<p style="text-align: right;">Page 313</p> <p>1 of that profit.</p> <p>2 BY MR. DRAYCOTT:</p> <p>3 Q. For example, should we understand your 4 testimony to be that if there was a thousand 5 percent profit, for example, on a bag of water, 6 that wouldn't necessarily, by virtue of your 7 testimony, be something that should be considered 8 to be consistent with the principles, the 9 fundamental principles that operated with respect 10 to Tennessee Medicaid at the time?</p> <p>11 A. I would answer that question maybe two 12 different ways. First off, depending on the cost 13 of a product and looking at whatever the 14 dispensing fee is, it could be that a thousand 15 percent profit is a couple of dollars, okay? So 16 it doesn't look quite so ridiculous, so 17 unacceptable, from a taxpayer's standpoint.</p> <p>18 When it, when it is, when you are 19 talking about huge money, then that's when I 20 failed. So to answer your question, it may be 21 appropriate in some small percentage of cases 22 that it would be a thousand percent profit, but I</p>

Sullivan, Harry Leo

March 12, 2008

Nashville, TN

<p style="text-align: right;">Page 314</p> <p>1 would, I would agree that, generally speaking, if 2 thousands of percents of profits are being made 3 on ingredient costs on a drug dispensed in the 4 Medicaid program that I was overseeing, that I've 5 made a mistake somehow, and it shouldn't be that 6 way.</p> <p>7 Q. That because, are you saying because 8 you didn't have a MAC in place?</p> <p>9 A. Either a MAC or some control on units 10 or some edit in the system that would have 11 prevented that occurrence.</p> <p>12 Q. But we shouldn't, we shouldn't consider 13 that, for example, twelve dollars offered for a 14 one-dollar bag of sterile water, that where the 15 acquisition cost was a dollar or dollar and a 16 half, we shouldn't automatically assume that your 17 testimony is meant to endorse the idea that a 18 payment rate, if it were to occur at 12 or 15 19 dollars was necessarily, just because it included 20 profit, should we necessarily assume that that 21 was consistent with the fundamental principles 22 that determined --</p>	<p style="text-align: right;">Page 316</p> <p>1 its own incentives for providers.</p> <p>2 MR. KATZ: Objection to form.</p> <p>3 A. If a provider became aware that two 4 competing products were reimbursed at such 5 dramatically different levels, from a profit 6 standpoint, yeah, that could affect prescribing 7 patterns.</p> <p>8 BY MR. DRAYCOTT:</p> <p>9 Q. And is that of concern to the Tennessee 10 Medicaid program, or was it during your tenure?</p> <p>11 A. Well, not so much -- yes. But more 12 back to what, what I was talking about in the 13 previous question, that I failed. I've made a 14 mistake somewhere for that to occur in the first 15 place.</p> <p>16 Q. When you say that, again it's because 17 of not putting a MAC in place that would have 18 completed the expenditure?</p> <p>19 A. That's, that's the jumping off spot, 20 yes.</p> <p>21 Q. And that, so your failure there, as 22 you're describing it as such, would be with</p>
<p style="text-align: right;">Page 315</p> <p>1 A. No.</p> <p>2 Q. -- appropriate reimbursement under the 3 Medicaid program.</p> <p>4 A. No.</p> <p>5 MR. TORBORG: Object to form. 6 Misstates the facts.</p> <p>7 BY MR. DRAYCOTT:</p> <p>8 Q. You also I think testified that setting 9 -- you have to be careful not to set a 10 reimbursement amount that was too low because you 11 wanted to provide an incentive and to make sure 12 that there was patient access to, to providers 13 who were participating in the program.</p> <p>14 A. Yes.</p> <p>15 Q. Is there also a problem with creating, 16 with reimbursement, allowing reimbursement to be 17 too high? Did that also -- if it's, if it's -- 18 let's consider the example of a drug for which 19 there is an inflated amount of reimbursement 20 because of a very high AWP, does that present, 21 present the issue or the potential for 22 overutilization? In other words, it would create</p>	<p style="text-align: right;">Page 317</p> <p>1 respect to generic drugs?</p> <p>2 A. Yes. By and large. Because the, the 3 brand name thing is pretty much set tight at AWP 4 discount reimbursement.</p> <p>5 Q. Mr. Torborg also asked, showed you a 6 paragraph in the complaint by the United States 7 in this case in which it sets out a definition of 8 the term AWP. More specifically, it was 9 paragraph 42 of the complaint. Do you remember 10 being shown that definition?</p> <p>11 A. Yes.</p> <p>12 Q. And you said that you didn't agree with 13 it; is that correct?</p> <p>14 A. Well, I had -- I guess I'd have to look 15 at it again, but I didn't have a, a clear 16 understanding of who the end purchaser was, I 17 think, was where I was a little bit --</p> <p>18 Q. Well, was your concern that the 19 definition of AWP was not in accord with the AWPs 20 that were reported in the compendia?</p> <p>21 MR. TORBORG: Object to form.</p> <p>22 A. I would like to look at it again to</p>

80 (Pages 314 to 317)

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Sullivan, Harry Leo

March 12, 2008

Nashville, TN

<p style="text-align: right;">Page 326</p> <p>1 A. No. 2 MR. KATZ: Objection to form. 3 A. Nor federal matching share either. 4 MR. DRAYCOTT: That was my last 5 question. 6 THE WITNESS: Outstanding. 7 MR. TORBORG: I have a couple follow-up 8 questions. If anyone -- see if anyone else on 9 the phone has any. Anyone? 10 MS. LIEBERMAN: Roxane would like to 11 reserve the right to ask questions at a later 12 date. 13 MR. DRAYCOTT: I'm not representing 14 this witness, but I think the witness's 15 preference, and he can state it for himself, 16 would be to get this deposition finished today. 17 THE WITNESS: That's correct. 18 MR. TORBORG: Is there anybody else who 19 has questions today for Mr. Sullivan? I have a 20 couple follow-ups, but I'll wait until everyone 21 else has had a chance to question. 22 MR. LYNN: This is Paul Lynn. I do not</p>	<p style="text-align: right;">Page 328</p> <p>1 paying a margin or spread on a drug is the dollar 2 value of the spread rather than the percentage? 3 A. You know, at certain ends of the scale, 4 both need to be looked at, but I would agree that 5 the dollar difference is something that needs to 6 be looked at first, because, you know, a thousand 7 percent makes headlines but doesn't mean anything 8 if you don't have a dollar amount affixed to it. 9 Q. And do you think expressing spreads in 10 terms of a percentage, like Mr. Draycott did, can 11 oftentimes -- 12 MR. DRAYCOTT: Objection. 13 BY MR. TORBORG: 14 Q. -- misconvey the real spread that's 15 being paid by a Medicaid program? 16 A. That's possible. 17 Q. It may be that a spread of a thousand 18 percent might be an appropriate amount to pay, 19 depending on the facts and circumstances of both 20 the drug involved and the services involved in 21 paying those, dispensing those drugs? 22 A. It gets back to partially this thought</p>
<p style="text-align: right;">Page 327</p> <p>1 have any questions. 2 MR. JONES: This is Scott Jones. Go 3 ahead. 4 MR. TORBORG: Okay.</p> <p>5</p> <p>6 REDIRECT EXAMINATION</p> <p>7 BY MR. TORBORG:</p> <p>8 Q. Mr. Sullivan, I have just a couple 9 followup questions from the questions Mr. 10 Draycott had asked you.</p> <p>11 First, Mr. Draycott asked you some 12 questions about a thousand percent spreads on 13 drugs; correct?</p> <p>14 A. Yes,sir.</p> <p>15 Q. And asked you if your testimony should 16 be seen by the jury in this case as endorsing or 17 not endorsing such spreads and whether or not 18 payment of a thousand percent spreads would be 19 appropriate. Do you recall that?</p> <p>20 A. Yes.</p> <p>21 Q. Do you believe the better way to look 22 at the appropriateness of a Medicaid program</p>	<p style="text-align: right;">Page 329</p> <p>1 process of not wanting the drug to merely be a 2 commodity. So if, for example, your dispensing 3 fee is limited to 2.50 and the drug -- and it is 4 a very inexpensive drug, and it does cost 6 bucks 5 to dispense that drug to a Medicaid patient, 6 ratcheting down reimbursement based on a 7 percentage of profit on the ingredients side may 8 make it prohibitive for that provider to dispense 9 the product. If that makes sense.</p> <p>10 Q. It does.</p> <p>11 If I could ask you to take out the 12 United States complaint once again, Tab 19. It's 13 paragraph 42. This is the point in the complaint 14 that states AWP is used to refer to the price at 15 which a pharmaceutical firm or a wholesaler sells 16 a drug to a retail customer who then administers 17 it to a patient; correct?</p> <p>18 A. Yes.</p> <p>19 Q. Mr. Draycott had asked you some 20 questions whether or not you were aware of the 21 legal definition of AWP; is that right? Do you 22 recall that?</p>

Sullivan, Harry Leo

March 12, 2008

Nashville, TN

<p style="text-align: right;">Page 330</p> <p>1 A. Yes.</p> <p>2 Q. And before this lawsuit, have you ever</p> <p>3 heard of anyone talking about the, what the legal</p> <p>4 definition of average wholesale price would be?</p> <p>5 A. I, I don't remember that.</p> <p>6 Q. And --</p> <p>7 A. And I don't claim to know what the</p> <p>8 legal definition of AWP is. If I ever implied</p> <p>9 that, I didn't mean to.</p> <p>10 Q. Well, this is -- this paragraph says</p> <p>11 AWP is used to refer. Do you see that?</p> <p>12 A. Yes.</p> <p>13 Q. It goes on.</p> <p>14 And so that means somebody is referring</p> <p>15 to AWP in a way that is calculated -- that is</p> <p>16 indicated in this complaint. Is that fair to</p> <p>17 say?</p> <p>18 MR. DRAYCOTT: Objection. Objection.</p> <p>19 A. That's the way I would read it.</p> <p>20 BY MR. TORBORG:</p> <p>21 Q. That's not the way -- you did not refer</p> <p>22 to AWP as the price at which a pharmaceutical</p>	<p style="text-align: right;">Page 332</p> <p>1 Q. And from your interactions with other</p> <p>2 state pharmacy administrators, do you believe</p> <p>3 that they use AWP to refer to the actual price at</p> <p>4 which pharmaceutical firms or wholesalers sold</p> <p>5 drugs to customers?</p> <p>6 MR. DRAYCOTT: Objection.</p> <p>7 A. I would just say globally that I don't</p> <p>8 think any pharmacist practicing retail pharmacy</p> <p>9 in particular ever believed AWP to be what people</p> <p>10 paid for drugs.</p> <p>11 MR. TORBORG: That's all the questions</p> <p>12 I have. Thank you very much.</p> <p>13 MR. DRAYCOTT: We are concluded.</p> <p>14 THE WITNESS: Thank you.</p> <p>15 MR. DRAYCOTT: Thank you very much.</p> <p>16 VIDEOGRAPHER: This concludes the</p> <p>17 deposition of Leo Sullivan, Volume 1. The number</p> <p>18 of tapes used was five. Going off the record.</p> <p>19 Time now is 16:47.</p> <p>20 (Deposition concluded at 4:47</p> <p>21 p.m.)</p>
<p style="text-align: right;">Page 331</p> <p>1 firm or wholesaler sold drugs to retail</p> <p>2 customers, did you?</p> <p>3 MR. DRAYCOTT: Objection.</p> <p>4 A. Yeah, I don't believe it to be true,</p> <p>5 but the previous statement you made, that is the</p> <p>6 way I would read it, too, is it is used by some</p> <p>7 people, or by the Blue Book, or the industry as,</p> <p>8 you know, the price that it's -- I believe people</p> <p>9 would say that, but that's not actually true</p> <p>10 sometimes.</p> <p>11 Q. And that's not how -- you never used</p> <p>12 AWP to refer to the price at which pharmaceutical</p> <p>13 firms or wholesalers sold drugs to customers?</p> <p>14 A. Actually paid for it, no.</p> <p>15 Q. So Mr. Draycott and the other</p> <p>16 Department of Justice lawyers may use it to refer</p> <p>17 to that, but that's not what you use to refer to</p> <p>18 it; is that right?</p> <p>19 MR. DRAYCOTT: Objection.</p> <p>20 A. I don't think AWP is the price a</p> <p>21 drugstore pays for, for a drug.</p> <p>22 BY MR. TORBORG:</p>	<p style="text-align: right;">Page 333</p> <p>1 SIGNATURE OF THE WITNESS</p> <p>2</p> <p>3</p> <p>4</p> <p>5</p> <p>6</p> <p>7 HARRY LEO SULLIVAN</p> <p>8</p> <p>9 Subscribed and sworn to and before me</p> <p>10 this _____ day of _____, 20_____. 11</p> <p>12</p> <p>13</p> <p>14 Notary Public</p> <p>15</p> <p>16</p> <p>17</p> <p>18</p> <p>19</p> <p>20</p> <p>21</p> <p>22</p>